Creating an effective deployment communication plan

You’ve worked hard to integrate Adobe Document Cloud eSign services into your company’s existing workflows to streamline approvals across your organization. The question is: How do you tactically communicate this workflow transformation to users to ensure the deployment is successful?

In a world where everyone loves progress and nobody likes change, this article helps make the transition as smooth as possible. Learn how to design a deployment communication plan that is tailored to your organization by following these simple steps:

- Identify your audience
- Choose the right communication channels
- Plan and develop content
- Plan and execute a communication schedule
- Evaluate and improve

STEP 1: Identify your Audience
STEP 2: Choose right communication channel
STEP 3: Plan and develop content
STEP 4: Plan and execute communication schedule
STEP 5: Evaluate and improve

Identify your audience
When communicating the transformation that eSign services bring, there are many stakeholders to consider. From executives to business users, customers to partners, and affiliates to subsidiaries, this workflow change will affect a broad spectrum of stakeholders. Identify all your various audiences first and proceed with a communication plan.

Choose the right communication channels
Think about the types of stakeholders you have identified and consider what communication channels will be most effective for each type. Keep in mind what they need to know about eSign services and how their existing workflows will change.
Consider the following communication channels for different stakeholders:

<table>
<thead>
<tr>
<th>Internal</th>
<th>Legal</th>
<th>Users</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executives</td>
<td>Executive</td>
<td>Training webinar</td>
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<tr>
<td>• Face-to-face presentation</td>
<td>• Face-to-face presentation</td>
<td>• Email</td>
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<td>• Email</td>
<td>• Follow-up reference guide</td>
<td>• Intranet documentation</td>
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<td></td>
<td></td>
<td>• Weekly drop-in call</td>
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<td></td>
<td></td>
<td>• Lunch and learn</td>
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<tr>
<td></td>
<td></td>
<td>• Internal social media (Chatter, Yammer, etc.)</td>
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<tr>
<td>Users</td>
<td></td>
<td></td>
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<tr>
<td>• Face-to-face presentation</td>
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<td>• Email</td>
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<td>• Weekly drop-in call</td>
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<td>• Lunch and learn</td>
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<td></td>
<td></td>
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<tr>
<td>External</td>
<td>Partners/Subsidiaries</td>
<td>Banks*</td>
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<tr>
<td>Signers/Customers</td>
<td></td>
<td>Face-to-face meeting</td>
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<tr>
<td>• Newsletter email</td>
<td>• Training webinar</td>
<td>Official communication to go paperless</td>
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<td>• FAQ page on website</td>
<td>• Email</td>
<td></td>
</tr>
<tr>
<td>• Social media posts</td>
<td>• Weekly drop-in call</td>
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<td></td>
<td>• Lunch and learn</td>
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* If using eSign services for automatic payment authorizations or direct debit mandates (UK).

Plan and develop content

Once you have identified your target audiences (“who”) and chosen your communication vehicles (“how”), it’s time to determine the messaging (“what”) for each audience to promote the use of Adobe Document Cloud eSign services.

When workflows or systems change within your organization, it’s important to fully explain the transition. When delivering the message, your communications should include:

- **Overall goal:** What’s the big picture? How does it align to your organization’s objectives?
- **Direction:** What will the rollout of eSign services accomplish? What does success look like?
- **Reasons:** There will be many reasons your organization is implementing eSign services. Explain the business rationale and show data to support why this change will benefit the organization. Benefits may include:
  - Accelerated sales process
  - Increased revenue
  - Reduced costs
  - Lower administrative overhead
  - Freed-up resources to better serve another need
  - Improved customer experience
  - Streamlined processes
  - Improved sustainability
  - Reduced waste
- **Stakeholder-specific information:**
  - Share specifically what is changing for the stakeholder and what is not.
  - Highlight the benefits stakeholders will get from this change and address any concerns eSign services may raise. For example, is the legal department concerned about the legality of e-signatures or compliance of paperless contracts?
- **Next steps:** Include a timeline for the project. Provide stakeholder-specific information and tips for making a smooth transition. And include detailed support plans, so stakeholders know how to get help when they need it.
Plan and execute a communication schedule

Adoption rates and user satisfaction have proven to be higher in organizations that provide a regular cadence of communication before and after deployment. Plan out when and how you will launch each communication about this workflow change for the various audiences, and be sure to start well before you go live. Work with your internal communications or marketing team to ensure content is created and released in a timely manner.

The following timelines demonstrate some of the key milestones and content you should consider:

<table>
<thead>
<tr>
<th>Internal Newsletter / Intranet Post</th>
<th>Customer Newsletter</th>
<th>Customer-Facing Webpage</th>
<th>LAUNCH</th>
</tr>
</thead>
<tbody>
<tr>
<td>week 1</td>
<td>week 2</td>
<td>week 3</td>
<td>week 4</td>
</tr>
</tbody>
</table>

- **LAUNCH**
  - Introduce roll out of eSign services; Advantages for users; Ease of use.
- **Follow-Up**
  - Single customer-facing webpage explaining eSign services; Include legal considerations.
  - Provide statistics; Highlight users with quickest signed contract, highest value contract signed and largest volume; Possibly give awards.
  - Introduce roll out of eSign services to customers; Advantages (quick, online convenience & green); Link to your site for more info.

Evaluate and improve

It’s important to keep improving and tweaking the communication process over time. This will help ensure that each new roll out of eSign services improves productivity gains for your organization and offers a greater return on investment.

Consider introducing a feedback loop for your end users in the form of an internal online survey or internal user groups to collect feedback and learn from any issues that may arise. This will give you better visibility into the end user’s experience and help you understand how the communication process can be enhanced for future rollouts.

Tips for success

eSign services will undoubtedly improve the way your organization does business. However, change can be scary. The following are a few more communication tips to help you ensure a successful rollout:

- **Overcommunicate**: Too much information about this workflow change is better than no information. Don’t surprise people with your deployment. Proactively communicate it and foster support before you go live.
- **Use multimedia**: Use video and pictures to keep your content relevant and engaging.
- **Seek buy-in**: Ensure all stakeholders are engaged with the change from the very beginning, and offer them the support they need to buy into—and possibly even champion—the change.
- **Make it fun**: Where possible, introduce competitions (such as a contest to get the most contracts signed in a month or to get the largest contract signed with eSign services) to increase adoption.
- **Follow up**: Celebrate success and share success stories.